

Regular Meeting of the
Hillsborough County Board of Commissioners
July 12, 2011
Bouchard Building, Goffstown, NH
Minutes of the Public and Non-Public Session
(Not Official until Approved by the Board and signed by the Clerk.)

Present: Comm. S. Ziehm, Comm. C. Holden, Comm. T. Pappas, P. Coughlin, J. Hardy, D. Hogan, C. Beaulac, A. Durette, J. O'Mara, M. Castonguay, C. Kirby, M. Rioux, E. Robinson, G. Wenger, and L. Stonner.

1. Call to Order

Comm. Ziehm called the meeting to order at 9:02 a.m.

2. Pledge to the Flag

Comm. Holden led the Pledge of Allegiance.

3. Administrative Business

Minutes

Motion: To approve the Executive Committee meeting minutes of April 22, 2011. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

It was noted that according to statutory requirements, meeting minutes require approval if two or more Commissioners attend a meeting, as was the case with the aforementioned meeting.

Motion: To approve the Board of Commissioner's meeting minutes of May 4, 2011. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Motion: To approve the Executive Committee meeting minutes of June 23, 2011. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

Approval of Payroll & Accounts Payable Registers

Motion: To approve the Payroll Registers on the following dates, in the following amounts:

- July 7, 2011 in the amount of \$1,007.15
- July 8, 2011 in the amount of \$960.00
- July 8, 2011 in the amount of \$873.66

for a total miscellaneous payroll of \$2,840.81, noting that it is subject to review and audit. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Motion: To approve the Payroll Register dated July 7, 2011 in the amount of \$1,138,965.02, noting that it is subject to review and audit. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

Motion: To approve the Accounts Payable Registers on the following dates, in the following amounts:

- July 1, 2011 in the amount of \$864,670.81
- July 11, 2011 in the amount of \$764,573.51
- July 11, 2011 in the amount of \$2,135,124.09

for a total Accounts Payable of \$3,764,368.41, subject to review and audit. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Transfer # 2011-41 – County Commissioners

Motion: To approve Transfer # 2011-41 to transfer the amount of \$550 from line 4130-7702, In State Travel, District 2, and to transfer a like amount to line 4130-7710, Travel-Out of State, noting that this transfer is requesting funds that are available to cover some of the travel expenses. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Transfer # 2011-42 – Sheriff's Office – Equipment Rental to Auto Repair

Motion: To approve Transfer # 2011-42 to transfer the amount of \$2,315 from line 4211-7880, Sheriff's Office-Equipment Rental, and to transfer a like amount to line 4211-7730, Auto Repairs. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

In response to a question from Comm. Ziehm, Chief Esty responded that this transfer will cover repairs to some of the fleet vehicles.

Transfer # 2011-43 – Complex – Overtime to Salaries & Wages

Motion: To approve Transfer # 2011-43 to transfer the amount of \$600 from line 4198-7011, Complex Overtime, and to transfer a like amount to 4198-7010, Salaries & Wages. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

In response to a question from Comm. Ziehm, Mr. O' Mara explained that two employees were miscalculated by Munis resulting in the annual salaries and unused sick reimbursement being underfunded.

Transfer # 2011-44 – County Attorney – Out of State Travel to In State Travel

Motion: To approve Transfer # 2011-44 to transfer the amount of \$400 from the County Attorney's line 4123-7710, Out of State Travel, and to transfer a like amount to line 4123-7700, In State Travel for expenses incurred by staff and toll reimbursement per Union contract. Motion by Comm. Pappas, second by Comm. Holden. Motion carried

Department of Corrections

Census

Supt. O'Mara presented the DOC Census. He noted that as of July 5, 2011, the Census was 542, which included 473 men of whom 362 were being held pre-trial and 111 that have been sentenced. There were 64 women of whom 50 were being held pre-trial and 14 that have been sentenced.

Bid # FY12-09 – Facility Camera System Service Contract

Motion: To approve Bid # FY12-09 for the Facility Camera System Service Contract with a recommendation that the bid be awarded to Pelmac Industries, Auburn, NH at a cost of \$9,000 and a request to waive competitive bidding consistent with RSA 28:8-e V, noting that the Vendor is the manufacturer and installer of the equipment and is able to provide parts and service at a reduced rate and without delay. Motion by Comm. Holden, second by Comm. Pappas.

Mr. O' Mara added that if another vendor were to be chosen, it would have to purchase parts from this vendor, and there would be a markup in the cost of parts. He added that the DOC holds back half of the payment for this contract until the end of the year to be certain that performance is acceptable.

Motion carried.

Bid # FY 12-20 – Copy Paper

Motion: To approve Bid # FY12-20 for the Department of Corrections for 300 cases of Copy Paper to Central Paper, Manchester, NH at a price of \$27.80 per case for a total price of \$8,340, noting that it is the lowest responsible bidder. Motion by Comm. Holden, second by Comm. Pappas.

Discussion ensued regarding securing the best price for copy paper and how most Departments make their purchases.

Motion carried.

Bid # FY 12-40 – Orange Canvas Step-in Footwear (2500 pair)

Motion: To approve Bid # FY12-40 for 2,500 pairs of Orange Canvas Step-in Footwear to CharmTex, Brooklyn, NH at a unit price of \$2.64/pair for a total of \$6,600, noting it is the lowest responsible bidder. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

In response to a question from Comm. Ziehm, Mr. O' Mara explained that providing this footwear is done for security reasons. He added when inmates were allowed to keep their own shoes, some of them would hollow out the sole to hide drugs, syringes, cuff keys and other items. He added that the philosophy at the jail for 21 years has been to take everything that an inmate comes in with and to issue them everything that they will need at the jail.

Bid # FY 12-46 – Powder Free Vinyl Exam Gloves (250 cases)

Motion: To approve Bid # FY12-46 - Powder Free Vinyl Exam Gloves (250 cases) to Central Paper at a price of \$24.84 per case for a total price of \$6,210, noting that it is the lowest responsible bidder. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Bid # FY 12-53 – Clear Trash Liners (750 cases)

Motion: To approve Bid # FY12-53 for 750 cases Clear Trash Liners to Central Paper, Manchester, NH at a case price of \$12.83 and a total price of \$9,622.50, noting it is the lowest responsible bidder. Motion by Comm. Pappas, second by Comm. Holden. Motion carried.

Bid # FY 12-66 – Spork Kits (400,000)

Motion: To approve Bid # FY12-66 for 400,000 Spork Kits to Xpedx, Wilmington, MA, at a price of \$14.92/per 1,000 and a total price of \$5,968, noting that it is the lowest responsible bidder. Motion by Comm. Pappas, second by Comm. Holden. Motion carried.

Mr. O' Mara explained that a Spork is a combination of a spoon and a fork.

Administrative Transfer-RSA 30-B:21 (month of July)

Mr. O' Mara informed the Board that consistent with authorization given in June, the DOC received a prisoner from Merrimack County who spent a brief time at the facility and who has since been released as a result of the new statute; he added that the intent of the statute is clear, but the language of the law is not so clear. He noted that he understands that he has a responsibility to notify the Board if the facility has accepted a prisoner; he added, for the record, that it is his understanding that Hillsborough County Department of Corrections will not accept a prisoner with any medical problems unless it is an emergency, and if they do, it will be with the understanding that the sending facility must accept responsibility for all medical costs.

Mr. O' Mara explained that there is a contract with Rockingham County concerning inmates that the Board approves annually; he added that there is not a concern in respect to the facility accepting an inmate that would be a financial burden on Hillsborough County.

Nursing Home

Census

Mr. Wenger presented the Nursing Home Census; he explained that the Census as of July 7, 2011 was 283, which included 194 Medicaid Residents, 53 Private Pay Residents and 36 Medicare Residents.

June 2011 Revenue

Mr. Wenger added that Mr. Moorehead provided the Board with the Revenue for the month of June; he added that there was a positive variance over budget in the amount of \$53,893.

Sheriff's Office

2011 Byrne Justice Assistance Case – Intensive Apprehension Program

Chief Estey presented information relative to the 2011 Byrne Justice Assistance Grant, he added that the cities of Manchester and Nashua and the Town of Hudson will be participating; he requested that the Board approve the grant application, noting that County will receive \$4,000; the funds will be used for the Intensive Apprehensive Program. Chief Estey added that the funds will pay the salaries of the Deputies whose work is related to the program; the City of Manchester will oversee the grant.

Discussion ensued relative to signing the grant.

Motion: To apply for and accept the 2011 Byrne Justice Assistance Grant and to authorize the Chair to execute it on behalf of the County. Motion made by Comm. Holden.

Mr. Wenger asked if the grant is included in the FY12 budget. Chief Estey explained that it is not in the budget and added that the Sheriff's Office only heard about the grant on June 23rd, and the application had to be submitted by 4:00 p.m. that day.

Comm. Holden added that perhaps the Board should not approve the grant since it is not in the budget. Mr. Wenger added that there is only \$50,000 in Contingency for unanticipated grants, the majority of which has been spoken for by the Department of Corrections for SCAAP funds; he added that it is likely that it will not reach the \$50,000, and there is a good chance that this small amount of funds can be found. He suggested that it is important to anticipate these in the future prior to establishing the budget. He added that it would be necessary to do a transfer for the cost of this grant.

Comm. Holden withdrew her motion.

Motion: To apply for and accept the 2011 Byrne Justice Assistance Grant and to authorize the Chair to execute it on behalf of the County. Motion by Comm. Pappas

Comm. Ziehm asked why Comm. Holden did not support the motion. Comm. Holden responded that it was because the money for the grant was not in the budget. Comm. Ziehm asked Chief Estey to elaborate on the reasons for the program. He responded that it would allow the Deputies to go out in groups of 2 to 4 to work on warrants and cover the cost of their additional hours. In response to a question from Comm. Ziehm regarding what happens to the money if the County does not accept it; Chief Estey explained that if the County does not accept the funds, those funds will be distributed among the 3 other applicants.

Comm. Pappas asked Mr. Wenger if he felt there would be funds in Contingency for this grant; he responded that if the funds were not in the Contingency line he would hope that across the budget we should be able to find \$4,000.

Comm. Ziehm seconded the motion. The motion carried two to one with Comm. Holden voting against the motion.

There was further discussion relative to the timing of the request and the need to bring these requests forward as soon as possible in the future.

Registry of Deeds

Revenue Update

Register Coughlin provided an update on the Registry of Deeds Revenue from July 1, 2010 through June 30, 2011. She added that 3.4 million was budgeted for FY11; the actual revenue was 3.31 million; she explained that while revenue is below the FY11 budgeted amount, it is ahead of the previous year. She explained that July has picked up tremendously with some large Tax Stamp revenue, and is approximately \$250,000 over last year. Register Coughlin added that there has been more activity with surveyors and others and noted that about 1/3 of the documents are now E-filed and documents, are uploaded every 15 minutes as they come in.

Comm. Holden asked how Register Coughlin was coming with the reorganization at the Registry. Register Coughlin indicated that staff was given new job descriptions the previous day; one Department is aware that there will be layoffs.

County Attorney

2011 Byrne Justice Assistance – Case Management System Grant

Attorney Hogan, County Attorney, requested that the Board approve and execute the Electronic addendum to an Application for software for the County Attorney's office. He added that grant funds are available to improve the managements system for all the Counties, further adding that it is budgeted. He noted that he met recently with Mr. Wenger and Mr. Roach relative to the process and to gain understanding of the steps his office is required to take. Attorney Hogan explained that the Counties have agreed on one Vendor and the next step will be for the Counties to hammer out all the details. Comm. Holden added that she is uncertain that all Counties will agree on one Vendor. Att'y Hogan explained that Mr. Wenger recommended that the appropriate first step be to gain Board approval.

Mr. Wenger observed that at this point, he is unclear what is being purchased, the scope of the purchase, and whether it will meet the needs of the County Attorney's Office or the County's needs. He suggested that the urgency relates to the State having funds, and it is looking to disburse the funds as soon as possible; he added that he would not support the request at this point. He observed that the County Attorney's Office has done a great job of searching for opportunities and seeing if we can take advantage of funds that are out there. He noted that following the previous week's meeting with the County Attorney, there was an agreement that it was appropriate to initially apply for the grant, and then, if the County is awarded the grant, due diligence could be done as a County relative to the Software that everyone is looking to purchase. If, in fact, the County Attorney's Office then feels that this will meet the needs of its office at an economically reasonable price, it could then come to the Board with the grant information and a recommendation that the Board authorize accepting the grant. Mr. Wenger added that it will be necessary to request a transfer because the money is in Contingency and approval would have to be contingent on a transfer being approved. Mr. Wenger explained that with a significant initial and long-term investment such as this, due diligence will have to be done to address the County's questions. At that point, the Board would be able to determine if this action would be in the County's best interest, and if so, it could approve the action and move forward.

Mr. Wenger added that the grant application deadline is the following Friday; he suggested that the Board authorize applying for the grant, as outlined by the County Attorney, and to further authorize the Chair to execute the grant application document, with the understanding that the County Attorney's Office will return to the Board as this process moves forward. He noted that there is some dissatisfaction with the program the County Attorney's Office has been using for the last 4-5 years; he added that ultimately, the goal is to have all the law enforcement courts to be able to network through their technology. He explained that prosecutors are moving toward this type of program.

Motion: To authorize applying for the grant, as outlined by the County Attorney, and to further authorize the Chair to execute the grant application document. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Attorney Hogan added that there is another grant that is possible; it is the Violence Against Women Act grant. Comm. Holden noted that it was added to the budget at the Delegation. In response to a question from Comm. Ziehm, Attorney Hogan added that his office had decided that it could no longer afford to include this position in its budget. The woman who has been in the position sought out information relative to funding that could sustain her position. Attorney Hogan spoke to the advantages of having this person in that position; he observed that she had nearly 1,000 cases per year. Further questions and discussion ensued among the Board and the County Attorney's Office. M. Rioux added that this person is willing to accept a reduction of \$8,000 in salary with no change in her position, but without grant funding, her position will end at the end of the current fiscal year.

Old/New Business

Mr. Wenger observed that the Board has copies of the Displacement & Relocation Certification and the Housing & Community Development Plan, which are necessary for any CDBG grant application. He noted that the County has posted a Public Hearing for July 21st at 9:00 a.m., at which time there will be 3 Public Hearings that will run consecutively; the first 2 will relate to the Displacement & Relocation Certification and the Housing & Community Development Plan and the grant application, which will include the project in Amherst from NeighborWorks and the Community Resource Center in Manchester. He remarked that there will be 2 Commissioners present on that date. Mr. Wenger added that a motion with respect to the aforementioned documents is appropriate for the Board's consideration.

Motion: To proceed forward with the Hillsborough County Displacement & Relocation Certification and the Housing & Community Development Plan, for the Public Hearing on the CDBG grants, which will be held on Thursday, July 21, 2011 at 9:00 a.m. at the Bouchard Building. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Mr. Wenger added that following the closing of the 3 Public Hearings, four motions will need to be considered should the Board choose to accept and move forward with the 2 grant applications for the Amherst and Manchester projects, and then the Board will need to execute the documents if it approves such action. He added that he has calls in to both groups and will encourage both to be here in support of their respective projects. He explained that it is important to build a record and the minutes will provide that information. He explained that the County, the City of Manchester and the Town of Amherst have all posted the Public Notice in at least 3 places, and the Notice appeared in the Union Leader as well as being in the News section. He noted that he will advise them to have the applications prepared for the Board to execute.

Mileage Rate

Mr. Wenger informed the Board that the Federal Mileage Rate has been increased as of July 1st from 51 cents to 55.5 cents per mile and asked the Board if it wished to consider following the Federal Rate as it had done in past practice. He added that the travel expense in the FY12 budget is based on 51 cents, so there may be

shortfalls toward the end of the fiscal year; at that point, the Board will need to decide whether it will approve transfers or if it will take no further action and consider the funds used for the year.

Motion: To approve following the Federal Mileage Rate of 55.5 cents for Hillsborough County travel. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Timber Harvest Update

Mr. Wenger reported that on a good note, the Timber Harvest has been successfully completed. He added that Mr. Nute reported that he did not receive any questions, comments or concerns from abutters and he described it as a very successful cutting. Mr. Wenger reported that the County received a total harvest payment of \$21,148.46 from the successful bidder, and the appropriate paperwork has been submitted to the Town of Goffstown with respect to the Timber Tax the County will have to pay. Mr. Nute anticipates that the net income to the County will be approximately \$19,000.

Mr. Wenger reported that the Business Office has approximately 1,000 tickets to the Loudon NASCAR Race the following weekend. The Speedway has generously donated tickets to all of the Counties, as it has done in the past. He asked for Board approval to distribute them to County employees.

Motion: To approve distribution of the tickets to the Loudon race. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

Comm. Pappas remarked that she wished to congratulate Mr. O' Mara and the Department of Corrections staff; they raised \$2,800, which is 3 times more money raised for Special Olympics this year than last year.

Comm. Holden remarked that she wished to let the record show that Dr. Robert H. Montgomery was one of 5 recipients of the Senior Hero Award; recognition is for "above and beyond" services to the senior population in the State.

Mr. Wenger informed the Board that the Lease for Chestnut Street was executed at a prior meeting; however, he added that the signatures need to be notarized, and this can be done at the end of this meeting.

Mr. Wenger updated the Board regarding changes in the NH Retirement System and how those changes will impact the County and its employees. He added that the changes will go into effect July 1st; and explained that the County budgeted 11.09% of gross wages for Group I employees; which remains the same. He further explained that for Group 2 employees, the County budgeted 16.62% for its contribution; however, that amount will increase to 25.57%. He went on to explain that the employee's contribution for Group 1 employees will increase from 5% to 7%, and Group 2 employee's contributions will increase from 9.8% to 11.8%.

Mr. Wenger added that another concern is the burden being placed on the County Business Office and the payroll personnel throughout the different departments with respect to reporting requirements regarding special duty pay that employees receive. He added that the Business Office payroll staff will have to manually go in and individually separate out all Group 2 employees' special duty pays. He added that this is another action that was taken without any understanding of the ramifications. In response to a question, Mr. Wenger explained that special duty pay is for situations such as when an officer is out on a detail for a community or other entity.

Mr. Wenger remarked that at the last meeting, he was asked to provide suggestions relative to how the County proceeds with respect to reorganization. He offered that the Board may wish to consider and answer why the County is reorganizing, and if there are specific directives as to why it is reorganizing? He added that with those answers, the Board can address and answer, why reorganize?

Mr. Wenger suggested that the Board may wish to discuss its ultimate goal, and to consider how it will be measured. He distributed information to the Board with questions for consideration.

Mr. Wenger noted that in looking at reorganization, the Board may wish consider the following:

- Is the County reorganizing just to address budget issues?
- Does the Board see a problem with how the County does its business or does it see a problem with what the County's business is?
- Will be Board be reorganizing with an effort to change County government?

Mr. Wenger offered that it is his belief that Hillsborough County is one of the best run governmental operations in the State, if not beyond. He asked the Board to consider if the issue related to 4 million dollars in Stimulus funds that is balancing the current budget; he added that in his opinion, that is different issue than reorganization due to an issue at the Nursing Home or the Department of Corrections, for example, that would address how they are run administratively. He summarized by adding that the Board may wish to begin by addressing what the issue is.

Comm. Ziehm noted that it is her belief that it is all about money; she added that the concern was related to doing what we do for less money. She added that she would like to go through the exercise and address the issues and determine if there are ways to provide the services using less money.

Comm. Pappas added that at least one State Rep publically said that the intention was to abolish County Government, and this was that particular State Rep's reasoning for making the many cuts in the budget. Comm. Pappas added that while that is only one voice, it is her belief that there are Representatives who feel that County Government is not necessary, and that the services that the County provides can come from somewhere else. She explained that she agrees with Mr. Wenger in that Hillsborough County government is a well-organized form of government that we should be proud of and she does not see the need for reorganization, just for the sake of reorganization; she added that the County "is going along fine as it is."

Comm. Holden offered that the County has an expense problem as well as a revenue problem. She added that she would like to begin now to work on next year's budget because it is important for the County to increase revenue from other sources; she added that the Board should first determine the essential components of what County government is and then perhaps look at how it could be restructured. She noted that it is her belief that currently, the County has a good model in place. She added that it is important that we all work together to be most effective in our impact on the organization. She remarked that in the past, the County has had several little fiefdoms but noted that in the past couple of years, the County has started to come together.

Comm. Ziehm suggested that it is her opinion that it is important for the Board to go through an exercise to look at the possibility of combining services and ways to make the County operate more efficiently. She added that she is always looking for ways to make things better and explained that she would like to see Departments be more frugal and make joint purchases as a County. She noted that she would like to hear from the Departments to see if they feel that the County can combine services, and perhaps expand administration and take away some of their responsibilities as well as realizing a net gain overall. Comm. Ziehm added that if they don't find anything to change, at least they can carry the message forward that they have made that effort.

Comm. Pappas added that the Board does that all the time and asked if Comm. Ziehm is suggesting hours of time and workshops to study County government. Comm. Ziehm added that in meeting with the Delegation, she had agreed to look at this. Mr. Wenger observed that when the budget process started, the playing field

was completely different, and then the Executive Committee went out and chopped off many things that the Board could likely have reorganized had it been given the opportunity. He added that the Commissioner's hands, have in a significant way, been tied to the current budget. He pointed to the fact that the Executive Committee discussed the Capital Reserve Fund for a couple minutes and then tabled it and never brought it up again, therefore it was never presented to the Delegation. He added that this left the County without any funds to develop the front building, thus it is impossible to address Comm. Holden's issue of increasing revenue this year by investing in the Complex buildings. He also noted that a significant reorganization has been ongoing and offered his suggestion that the Board direct Departments to complete their reorganizations by August 4th have the salary sheets redone and have reviewed the terminations as of August 1st. Mr. Wenger added that this would position the Board to be able to have a discussion at its August 10th meeting.

Comm. Ziehm added that she favors continually looking at how we can be stronger and gain better understanding so that the Board is better able to defend its position. She explained that her goal is to improve the relationship with the Delegation and said that it is currently a confrontational relationship that she is hoping can be improved by creating better understanding.

Comm. Pappas recommended that the County hire a consultant and look at the organization; she added that the County has just cut 50 people from its staff, and the Departments are going to be overwhelmed with work, and it is her belief that the Board needs a person or a group to help with all that has been discussed.

Comm. Holden remarked that she thinks it is premature to bring in a consultant until the Board knows what it wants to do; she suggested that the Board first needs to commit to working on issues and come up with some goals. She added that one "huge" thing would be to get the Policies & Procedures updated. Mr. Wenger noted that he does not hear disagreement among the Board; what he hears are different approaches to a vaguely defined problem; the issue seems to be defining where the County is going and how to approach it. He added that the County is not starting reorganization; it is already in the midst of a significant reorganization; significant strides have already been made; almost every single Department changed from June 30th to July 1st so for the Executive Committee to think that the County has not reorganized or has not been working towards that is disingenuous because the Board has been working toward that. He added that there is no money currently available for a consultant.

Further discussion ensued relative to defining what type of County the Board wants to see and whether it wished to continue to have a Nursing Home, for example. Comm. Pappas added that some people may want to privatize the Nursing Home. Comm. Ziehm added that it is important to protect the lives of those who are in the Nursing Home and the jail, and if keeping the Nursing Home means stripping it of safety measures; she does not want to be a part of that. Comm. Holden added that the Legislature could eliminate the Board, and then there would be no checks and balances in place. Comm. Ziehm added that it is critical to think about these decisions and make a concentrated effort to educate the Delegation as much as possible.

Further discussion ensued about the differences between County and State government and the fact that it was apparent that most of the Delegation did not understand the County operation when it voted on the budget. The Board held more discussion regarding education and focusing on increasing revenue. Comm. Ziehm added that somehow the County needs to bring the dissenting nucleus of Delegation members to a point of understanding and agreement relative the goals and objectives.

Mr. Wenger added that everything that was in the budget for buildings was taken out and it was never discussed because the Sub Committees took those items out without discussion. He suggested that the Commissioners decide where they want to put their energy this year so that the Board can have a quantifiable goal that is measurable.

Comm. Pappas added that perhaps the Board could address it from the perspective of reorganizing the County's buildings as its reorganization plan and follow the Charrette recommendations. There was agreement that buildings can be a part of the reorganization.

Mr. Wenger explained that in the past, the County could reasonably rely on there being 1 to 2 million dollars every year in excess funds from either under spending or receiving unanticipated revenues and the budget could be balanced going forward for years with a budgeted surplus between 1 and 3 million dollars. He added that the 4 million dollars of Stimulus funding that is going away will have to be addressed, and one way to do that is by creating new revenues through use of the assets the County already has, as well as by investing in improving those assets to generate new revenues.

Mr. Wenger added that a slight increase in the economy will add revenue from the Registry as real estate sales increase. The Board could also look at combining resources, reviewing insurance and other costs as well as looking at efficiencies of operations that could be done differently to make up the lost revenue. He mentioned that a challenge is that there are constitutional responsibilities that must be met.

The Board agreed to address the reorganization further at its August 10th meeting. There was discussion in respect to education of the members of the Delegation and the challenges because there are new Representatives elected every two years that are not familiar with County Government; this year, the budget process was changed without giving the Board or the Departments an opportunity to explain their budget lines or the impacts that the Executive Committee's cuts would have on each Department and the County.

There being no further business, Comm. Ziehm entertained a motion to adjourn.

Adjourn

Motion: To adjourn the meeting. Motion by Comm. Holden, second by Comm. Pappas. Motion carried.

The meeting adjourned at 11:00 a.m.

Signed 9/21/2011

Comm. Carol H. Holden
Vice Chairman/Clerk
Hillsborough County Board of Commissioners

Date